

How the draft Council Plan 2021-31 responds to workshop feedback

The following tables provide a summary of participants' agreed foundation topics for the Community Vision and how the draft Council Plan 2021-31 responds to these, as well as the service and asset priorities needed to deliver on the strategic directions.

Foundation topic for Community Vision: Social amenity and safety Addressing drug use concerns, anti-social behaviour, and impacts o tourism and homelessness	
'Top three' 10-year achievements	Initiatives in draft Council Plan 2021/31 to help us work towards these achievements
1. We can all walk down the street and feel safe in a place that doesn't encourage anti-social behaviour	<p>Under our Liveable Strategic Direction, our draft plan includes a commitment that Council will provide:</p> <ul style="list-style-type: none"> • programs that ensure our foreshore, high-streets and public spaces stay safe and clean including during times of higher visitation and particularly over the summer period • enhancements to our public realm, including local area traffic management, improved lighting and pedestrian safety projects that remove trip hazards and mitigate vehicle access, to improve safety in areas throughout our City. <p>It also includes a commitment that Council will partner with Victoria Police and our community to undertake activities that improve actual and perceived safety of our municipality. This includes a commitment to applying Crime Prevention Through Environmental Design (CPTED) principles to projects, and inspecting, maintaining and replacing Council managed public lighting assets to ensure spaces are safety lit.</p>
2. When problems happen, we can respond quickly and effectively	<p>Under our Liveable Strategic Direction, our draft plan includes a commitment that Council will partner with residents, visitors and local traders to take shared responsibility for maintaining a safe community by respecting public spaces, disposing of waste appropriately, managing pets responsibly, being courteous to fellow community members and reporting crime.</p>
3. Targeted programs assist vulnerable people to live their best life	<p>Under our Inclusive Strategic Direction, our draft plan includes a commitment that Council will provide delivery of services and programs that support inclusive and accessible activities including for people who identify as LGBTIQ+, people with a disability, people from culturally and linguistically diverse backgrounds, Indigenous backgrounds and people experiencing homelessness.</p> <p>It also includes a commitment that Council will partner with:</p> <ul style="list-style-type: none"> • Launch Housing and other homelessness, health and housing agencies through the Port Phillip Zero initiative, to deliver assertive outreach and a Housing First approach to create pathways out of homelessness, particularly for those sleeping rough. • local community agencies via multi-year funding deeds to enable delivery of programs to persons facing or at risk of social and economic disadvantage, that: <ul style="list-style-type: none"> • promote learning and skills development. • address health inequities. • provide access to nutritious and affordable foods and meals in social settings. • provide access to recreation activities that build social connections. • community groups through grant programs, to: <ul style="list-style-type: none"> • strengthen and leverage the capacity of local groups and networks • support programs that increase opportunities to participate in community life • enable access and inclusion of culturally diverse groups and persons facing or at risk of social and economic disadvantage.

Foundation topic for Community Vision: Community connectedness and responsibility Social inclusion, community diversity, cohesion, connectedness and equity	
'Top three' 10-year achievements	Initiatives in draft Council Plan 2021/31 to help us work towards these achievements
1. Welcoming all to be part of community life	<p>Under our Inclusive Strategic Direction, our draft plan includes a commitment that Council will provide:</p> <ul style="list-style-type: none"> • delivery of services and programs that support inclusive and accessible activities including for people who identify as LGBTIQ+, people with a disability, people from culturally and linguistically diverse backgrounds, Indigenous backgrounds and people experiencing homelessness • community spaces and facilities that are designed and programmed to be welcoming and accessible for all members of our community, and to encourage social connection for all ages, cultures and backgrounds • a commitment to work towards universal access through the design of council buildings, streets, public spaces and the beach, as part of our ongoing capital works program and advocacy on State projects • a third Reconciliation Action Plan that continues our commitment to work with the Boon Wurrung Traditional Owners and local Aboriginal and Torres Strait Islander people to achieve reconciliation.
2. Celebrating and highlighting inclusivity and diversity	<p>Under our Vibrant Strategic Direction, our draft plan includes a commitment that Council will provide events and festivals that celebrate local culture and creativity, connect residents to one another and drive economic benefit for local traders and our communities.</p>
3. Mix of affordable and social housing	<p>Under our Inclusive Strategic Direction, our draft plan includes a commitment that Council will facilitate and advocate for:</p> <ul style="list-style-type: none"> • the Victorian Government to introduce mandatory 'inclusionary zoning' and strengthen 'voluntary housing agreements' to increase housing delivered through the planning system that is affordable to very low, low, and moderate-income households • the Victorian Government, community housing organisations and the philanthropic and private development sectors to facilitate new affordable and social housing within the municipality, including the renewal of existing social housing sites to achieve the outcomes identified in our <i>In Our Backyard</i> affordable housing strategy.

Foundation topic for Community Vision: Healthy environments (built and natural) Wildlife protection, providing quality open space, walkability and limiting densification	
'Top three' 10-year achievements	Initiatives in draft Council Plan 2021/31 to help us work towards these achievements
1. Improve walkable environment by increasing tree canopies to 40% coverage	<p>Under our Sustainable Strategic Direction, our draft plan includes a commitment that Council will provide urban forests to increase tree canopy, vegetation, greening and biodiversity and reduce urban heat in line with Council's <i>Greening Port Phillip</i> and <i>Act and Adapt</i> strategies, prioritised within available budgets each year.</p>
2. Revitalise indigenous environmental stewardship practices; protecting waterways, landscapes, flora and fauna in old and new spaces	<p>Under our Sustainable Strategic Direction, our draft plan includes a commitment that Council will provide:</p> <ul style="list-style-type: none"> • urban forests to increase tree canopy, vegetation, greening and biodiversity and reduce urban heat, in line with Council's <i>Greening Port Phillip</i> and <i>Act and Adapt</i> strategies prioritised within available budgets each year • investment in water sensitive urban design (WSUD) and irrigation upgrades, including at key sports fields and parks, to reduce contaminants in water entering Port Phillip Bay, and optimise Council's potable water use.

<p>3. 100% of residents to have access to open green space within a 5-minute walk</p>	<p>Under our Liveable Strategic Direction, our draft plan includes a commitment that Council will provide access to upgraded, expanded and well-maintained public and outdoor spaces for people of all ages and abilities to visit, in line with our 10-year Public Space Strategy (once adopted by Council), prioritised within available budgets each year.</p> <p>While Council is unable to provide 5-minute access to open green space to 100 per cent of our City's residents due to existing built form / land availability and the cost to purchase land for new open space, the draft Public Space Strategy does recommend a number of actions to maintain, enhance and where possible and feasible create additional permanent and temporary public space. It also includes a target for 90 per cent of our municipality to be within a safe walking distance of open space (that is, without having to cross major roads or other physical barriers such as railways or waterways).</p>
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Foundation topic for Community Vision: Climate and sustainability Climate change, sustainability, waste management, and economic and social resilience	
'Top three' 10-year achievements	Initiatives in draft Council Plan 2021/31 to help us work towards these achievements
<p>1. Energy and transport: Zero emissions by Council, businesses and community</p>	<p>Under our Sustainable Strategic Direction, our draft plan includes a commitment that Council will provide:</p> <ul style="list-style-type: none"> • an advisory service to engage with industrial businesses to support energy efficiency, access to renewables, waste and water reductions (subject to business interest) • leadership in environmental sustainability and climate adaptation, and mitigation in Council operations including, as part of Council's Corporate Responsibility program, seeking sustainability outcomes in leasing, capital works, procurement and Council financial investments (where feasible and practical) • investment in upgrades to Council properties and streetlights to improve their quality and energy efficiency as well as reduce emissions and utility costs for Council • project delivery to support sustainability and climate change mitigation and adaptation as outlined in <i>Act and Adapt</i>, our sustainable environment strategy, prioritised within available budgets each year. <p>It also includes a commitment to facilitate and advocate for increased Victorian and Australian Government support to act on drastically reducing carbon emissions and to deliver policies and projects to enable the community to reduce their emissions.</p>
<p>2. Waste: All single-use plastic and waste has been eliminated</p>	<p>Under our Sustainable Strategic Direction, our draft plan includes a commitment that Council will provide delivery of waste management services for our municipality including planning for, trialling and implementing changes to waste management services to meet Victorian Government requirements, including the four-service system and the container deposit scheme.</p> <p>It also includes a commitment to facilitate and advocate for the Australian and Victorian governments to introduce policy changes that actively foster a circular economy, to make more efficient use of our limited natural resources and reduce or avoid waste.</p> <p>Several actions in Council's <i>Don't Waste It</i> waste management strategy relate to better management of plastics and advocacy for product stewardship schemes and waste avoidance and reduction.</p>
<p>3. Update the planning scheme to require the highest sustainability standards, such as a 9-star rating</p>	<p>Under our Liveable Strategic Direction, our draft plan includes a commitment that Council will provide an updated Port Phillip Planning Scheme, including a municipal planning strategy, housing strategy and precinct-based structure plans, that provide a framework of local policies and controls to effectively manage growth, land-use change and support community sustainability, health and wellbeing.</p> <p>It also includes a commitment to partner with other councils and the Victorian Government to strengthen requirements for new developments to improve</p>

	<p>sustainability outcomes, reduce emissions, increase vegetation, better manage water and waste and adapt to climate change.</p> <p>Under our Sustainable Strategic Direction, there is also a commitment to strengthen requirements for new developments to improve sustainability outcomes. There is also a measure proposed to monitor environmental carbon emissions and potable water use identified in planning applications.</p>
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Foundation topic for Community Vision: Financial stewardship and responsibility Council's financial management, and the need for diversified revenue streams and innovative revenue opportunities	
'Top three' 10-year achievements	Initiatives in draft Council Plan 2021/31 to help us work towards these achievements
1. We deliver the basics well, in an efficient and equitable way	<p>Under our Well Governed Strategic Direction, our draft plan includes a commitment that Council will provide high quality service to our customers and will continue to upgrade our technology, processes, systems and culture to make it as simple and convenient as possible for people to get the information and services they need, while delivering efficiencies for Council.</p> <p>The following financial strategy parameters have been applied in developing the draft Budget 2021/22:</p> <ul style="list-style-type: none"> • low risk rating over the medium to long term (VAGO financial sustainability indicators) • delivering efficiency and cost savings • appropriate use of borrowing and reserves • setting fair and appropriate user charges • careful management and prioritisation of expenditure.
2. Smarter, more diverse and increased revenue streams to decrease costs on the local community; and ensure there's a buffer against shock	<p>Under our Well Governed Strategic Direction, our draft plan includes a commitment that Council will provide:</p> <ul style="list-style-type: none"> • prudent financial management and stewardship of Council's finances and resources and ensure legislative compliance and financial sustainability of Council • development and delivery of a Clever Port Phillip Action Plan, including investment in technology, open data, machine learning, artificial intelligence, data analysis, innovation, partnerships and organisational capability to support a Clever City and Clever Organisation. <p>Rigorous and robust budget setting processes and expenditure monitoring, along with a Quarterly Financial Review process gives us the agility to respond to issues and opportunities.</p> <p>We will continue our deep-dive service reviews and build and improve on key performance indicators to ensure alignment with our priorities to demonstrate service effectiveness, efficiency and satisfaction to our community.</p>
3. Clear transparency, best practice targets that ensure we meet community expectation on expenditure and efficient service delivery	<p>Under our Well Governed Strategic Direction, our draft plan includes a commitment that Council will provide:</p> <ul style="list-style-type: none"> • transparency into Council activities to improve community trust and confidence in Council by continuing to embed our Public Transparency Policy and strengthening management of privacy and information • transparent communication to our community in a range of forms to update them on the activities, decisions and services of Council and broader information about their local community. <p>The Council Plan also highlights a suite of indicators at the City and Council level for feedback from the community. In the final plan data will be provided for the City indicators (with targets if these have been previously set by Council) and data and targets will be provided for Council indicators.</p>